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# **DEVELOPING ELECTRONIC RECORDS MANAGEMENT SOFTWARE APPLICATIONS AND MANAGING INSTITUTIONAL DIFFERENCES: A COMPARATIVE STUDY**

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# PRESENTATION OVERVIEW

- ❖ Regulations about **Electronic Records Management Systems (ERMS)** in Turkey
- ❖ ERMS implementations executed by Türksat A.Ş.
- ❖ The comparison of implementations
- ❖ Differences between effective parameters
- ❖ Conclusion

# OVERVIEW OF ERMS APPLICATIONS IN TURKEY

Electronic Records Management Systems (ERMS) are supported by legal and administrative regulations in Turkey.

- Electronic Signature Law
- “e-Correspondence” initiative

# OVERVIEW OF TURKSAT

Turksat is one of the leading information and communications companies in Turkey.

Turksat operates in 3 business fields:

- 1- Satellite
- 2- Cable TV infrastructure and digital TV platform
- 3- IT Solutions and Services (e.g. e-Gov Gateway)

**Head Quarter:** Ankara / Turkey

**Local offices:** 21 Provinces of Turkey

**Number of Employees:** 864

**Sales:** ~ \$500 M



# ERMS IMPLEMENTATIONS BY TÜRKSAT

- ❖ Ankara University
- ❖ Türksat (as an inner customer)
- ❖ Undersecretariat of Treasury
- ❖ General Directorate of Forestry
- ❖ Ministry of Labor and Social Security
- ❖ Ministry of Interior
- ❖ Turkish Post (PTT)
- ❖ Turkish Disaster and Emergency Management
- ❖ Turkish Coastal Safety

# THE IMPLEMENTATIONS CHOSEN FOR THIS STUDY

In the scope of this study, 3 ERMS implementations of TURKSAT are selected. These are:

- ERMS for Ankara University (a university)
- ERMS for Turksat itself (a company)
- ERMS for Undersecretariat of Treasury (a government institution)

# DIFFERENCES BETWEEN IMPLEMENTATIONS AND EFFECTIVE PARAMETERS

This study examines the differences between ERMS implementations through effective parameters.

These parameters are listed below:

- 1- Organizational structure
- 2- Records intensity and capacity
- 3- Integration requirements and points
- 4- Metadata schemas to be used

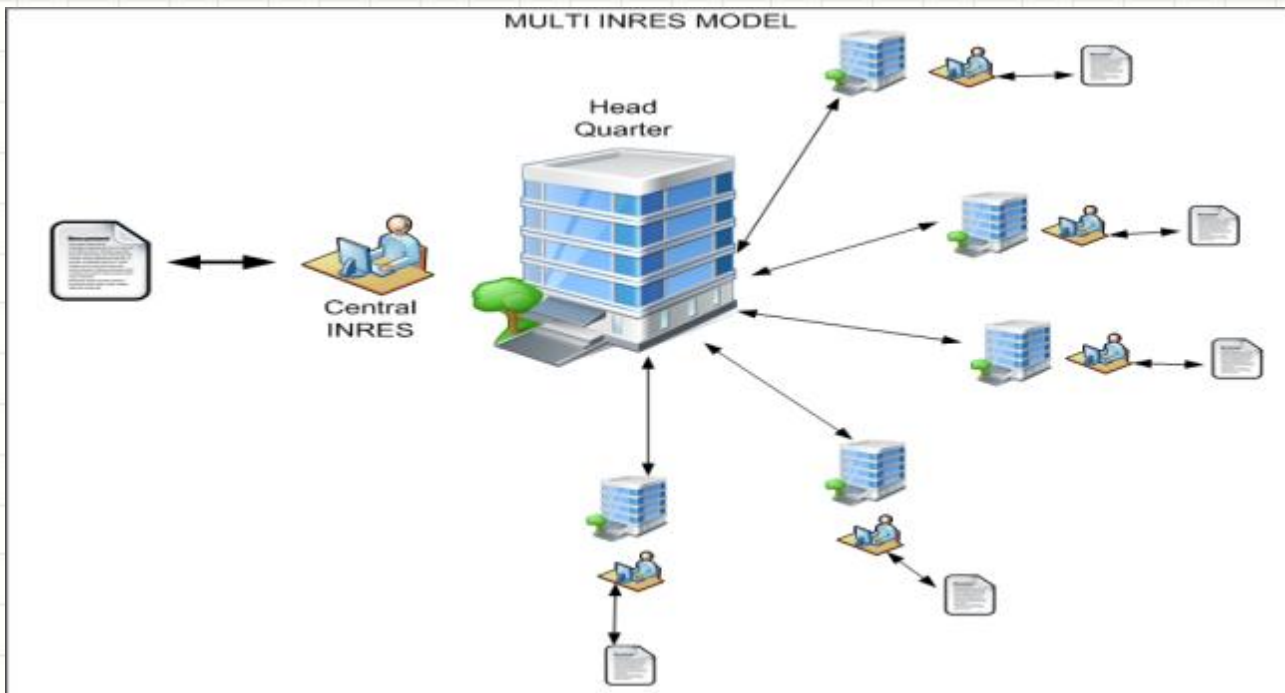
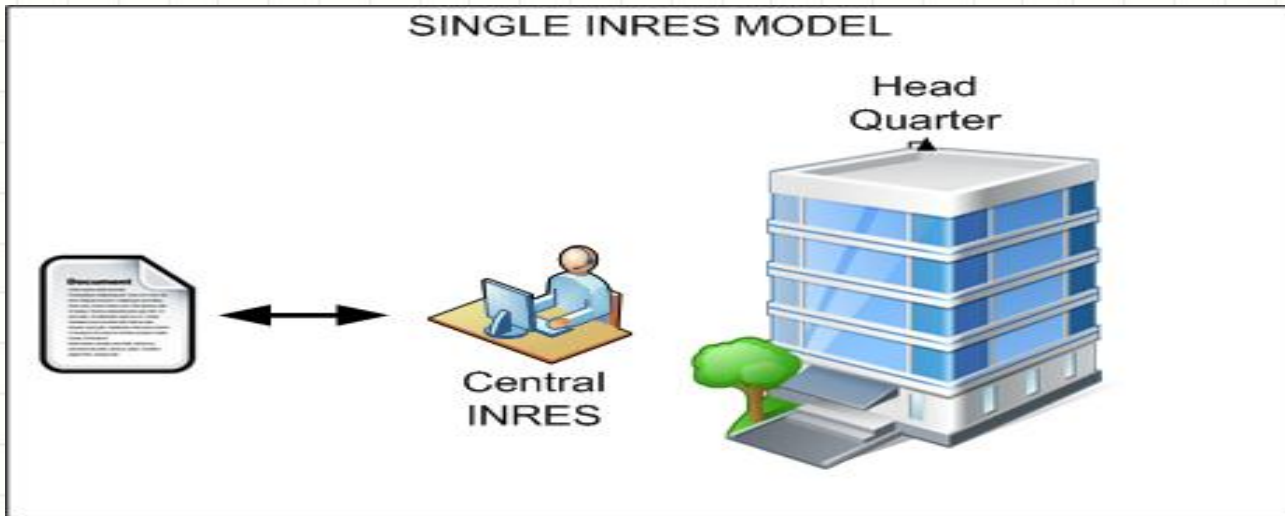
# PARAMETER 1: ORGANIZATIONAL STRUCTURE

Organizational Structure effects the ERMS implemantation in 2 ways:

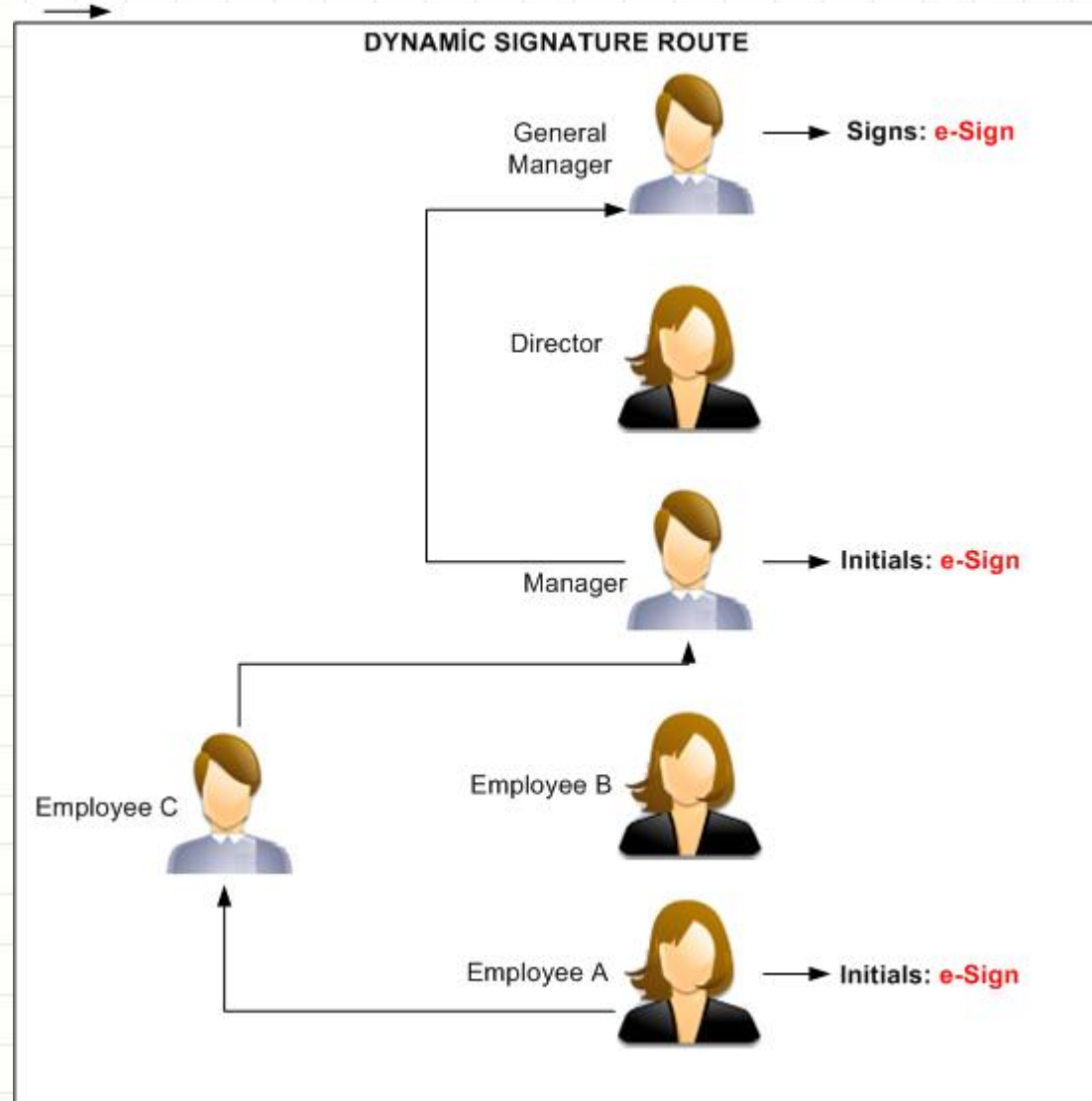
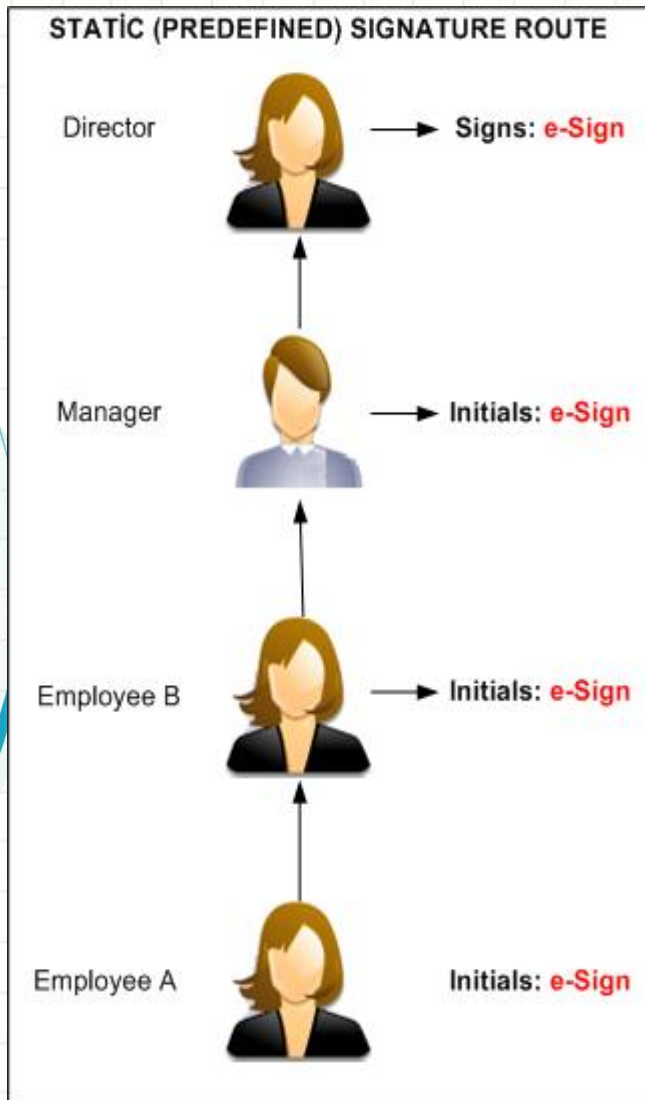
- 1- The establishment of the mechanism for responding incomming /outgoing records INRES (i.e. records from /to other institutions, companies and citizens)
- 2- The mechanism for constructing the signature (approval) route or order.



# INCOMING RECORD/DOCUMENT REGISTRY (INRES) MODELS



# SIGNATURE / APPROVAL ROUTURE MODELS



# COMPARISON OF ORG. STRUCTURE – ANKARA UNIVERSITY

Under the Presidency of Ankara University, 3 Vice Presidents operates 5 councils, 14 Faculties, 13 Institutions, 9 Vocational Training Schools, 2 Research Hospitals, 36 Research Centers and 8 central directorships.

- Physically distant campuses and locations (one of the biggest universities in Turkey)
- There exists a central incoming records registry service (INRES) within the Presidency and discrete INRES within each location
- **ERMS needs to be adjusted to multi INRES structure**

Since, Ankara University has academic units involved in the official records and forms management

- Signature and/or approval routes are changeable for each record/document
- **ERMS needs to be flexible for defining dynamic approval routes**

# COMPARISON OF ORG. STRUCTURE – TURKSAT

Under the Presidency of Turksat, 5 Vice Presidents operates 3 different business units. There are 24 directorships and 21 locations in provinces of Turkey.

- Each business unit has its own campus in Ankara, 3 in total.
- A central incoming records registry service (INRES) within the Head Quarter and discrete INRES within each campus and province location.
- **ERMS needs to be adjusted to multi INRES structure**

Since Turksat is a state-owned company, its signature and/or approval route procedures have similarities with government institutions.

- But the company can be represented with at least 2 signatures for outgoing records/documents.
- Frequent business trips of the executives requires a well established proxy signature/approval route mechanism
- **ERMS needs to be flexible for defining dynamic approval routes**

# COMPARISON OF ORG. STRUCTURE – TREASURY

Undersecretariat is the head of Turkish Treasury. The institution operates under the supervision of 3 assistant undersecretariat, with 8 general directorates.

- Treasury operates only in its central campus in Ankara, without any other distant locations.
- A central incoming records registry service (INRES) within the Head Quarter
- **ERMS needs to be adjusted to single INRES structure**

Treasury is a typical governmental institution, which needs to process the records/documents according to legal regulations.

- Well defined and rarely changeable signature and/or approval routes.
- **ERMS needs to be flexible for defining static and predefined signature/approval routes**

# RECORDS INTENSITY OF THE INSTITUTION

- Records intensity of studied implementations is different because of (i) the size of the institution, (ii) the number of users, (iii) the number of correspondent institutions etc
- Records intensity of the institution plays an important role in determining the hardware infrastructure.
- **ERMS needs to be scaleable interms of processing power and storage capacity**

Yearly Numbers (on average)	Ankara Unv.	Turksat	Undersecretariat of Treasury
Incoming Rec.	505.000	26.400	43.000
Outgoing Rec.	495.000	57.000	60.000
TOTAL	1.000.000	83.400	103.000
Avg. Size of each Record	4 MB	4 MB	4 MB
Required Storage Capacity (Yearly)	4.000 GB	333 GB	412 GB

# INTEGRATION REQUIREMENTS AND POINTS

Within the scope of this study, the following integration requirements and points for the ERMS implementations are selected:

1. Integration with an existing human resource software
2. Single Sign On (SSO) integration
3. e-Signature integration
4. Integration with Turkish State Organization Database (SOD)



# HR SOFTWARE INTEGRATION – COMPARISON

- If the customer uses an HR Software, in terms of efficiency and maintainability ERMS should integrate with the software at either service or database level.
- This way, the users, their roles, organisational hierarchy, authorization can be managed through the HR Software.
- If there is no HR Software used in the customer, ERMS should provide interfaces for management of the users.
- **ERMS needs to be flexible to either integrate with HR softwares or provide use interfaces**

Ankara Unv.	Türksat A.Ş.	Treasury
<ul style="list-style-type: none"><li>• No HR integration</li><li>• Users are managed via ERMS interfaces</li></ul>	<ul style="list-style-type: none"><li>• No HR integration</li><li>• Users are managed via ERMS interfaces</li></ul>	<ul style="list-style-type: none"><li>• HR Software Integration</li><li>• Database level integration</li></ul>



# SINGLE SIGN ON (SSO) INTEGRATION – COMPARISON

- In the case when SSO is integrated with ERMS, the users can access the ERMS with their domain usernames and passwords.
- **ERMS needs to be flexible to either integrate with LDAP servers provide authentication and authorization mechanisms**



Ankara Univ.	Türksat A.Ş.	Treasury
<ul style="list-style-type: none"><li>• No LDAP integration during test and training phase</li><li>• LDAP will be used during production phase</li></ul>	<ul style="list-style-type: none"><li>• LDAP integration</li></ul>	<ul style="list-style-type: none"><li>• LDAP integration</li></ul>

# ELECTRONIC SIGNATURE INTEGRATION – COMPARISON

- The legality of the records/documents is provided with the electronic signature.
- Legaly, all executives must use e-Signature. But paragh (or initials) of subordinates does not necessarily require e-Signature.
- Customers can procure e-Signature API which is provided by different vendors (free-market)
- **ERMS needs to be flexible to manage different choices of e-Signature usage models and API of the customers.**

Ankara Unv.	Türksat A.Ş.	Treasury
<ul style="list-style-type: none"><li>• No e-Signature for the paragh(intials)</li><li>• e-Signature API of the state</li></ul>	<ul style="list-style-type: none"><li>• E-Signature for all users regardless of executives or subordinates</li><li>• E-Signature API of the state</li></ul>	<ul style="list-style-type: none"><li>• E-Signature for all users regardless of executives or subordinates</li><li>• E-Signature API of a private company</li></ul>

# STATE ORGANIZATION DATABASE INTEGRATION – COMPARISON

- State Organization Database (SOD) is the system in which the governmental institutions and attached companies are managed in an hierarchical way.
- This system eases correspondence problems especially in inter-institutional record/document sending.
- **ERMS needs to be flexible to integrate with SOD and to provide user interfaces for manuel interferences.**

Ankara Unv.	Türksat	Treasury
<ul style="list-style-type: none"><li>• Full SOD integration</li><li>• Interfaces required for manual recording of correspondences which are not in SOD</li></ul>	<ul style="list-style-type: none"><li>• Full SOD integration</li></ul>	<ul style="list-style-type: none"><li>• Full SOD integration</li></ul>



# CONCLUSION

- Different attributes of organizations require fundamental modifications within the Electronic Records/Document Management Systems .
- Examining the effective parameters within this study showed us that, ERMS needs to be flexible to:
  - adjusted to multi and single INRES structure
  - define dynamic and static (predefines) approval routes
  - scale up/down processing power and storage capacity
  - integrate with HR softwares and provide user interfaces for user management
  - integrate with LDAP servers or should provide authentication and authorization mechanisms
  - manage different choices of e-Signature usage models and API of the customers.
  - integrate with databases like central state organization (SOD)

## CONCLUSION

- Electronic Records/Document Management Systems are becoming an essential part of the e-State infrastructure.
- ERMS needs to be modified greatly for each institution or customer.
- Today's well developed ERP systems can be good model for ERMS, in terms of parametric adjustment rather than custom software development.

**THANK YOU**

